

TAB

30 November 1971

MEMORANDUM FOR: Deputy Director for Intelligence
SUBJECT : Office of Strategic Research


1. In the attached memorandum, I have set forth in some detail my ideas of a) those things that we are not doing that we should be and b) those things that we ought to be doing more of and faster and c) what it means in numbers of persons.

2. It is evident from the kinds of pressures felt from all sides--NSC Staff, DPRC, PFIAB, OSD(SA) and OSD(ISA), OMB, the Director, the DDI, ONE, SALT Verification Panel, MBFR Verification Panel--that OSR must work harder at both analytical research in the field of foreign military forces and the application of that research to the policy concerns--immediate and long range--of the US Government. It is also clear that OSR's growing involvement in the interagency study process over the last two years has adversely affected our ability to press on with our analytical research. There is no early prospect of relief from that (nor should there be), but the conflict of external involvement and internal research activity is exacerbating the problem of effective exploitation of the information being collected by advanced technical systems.

3. In short, I believe OSR needs some more people and needs them sooner rather than later. The attached memorandum identifies 26 professional positions and 3 clerical positions. They are distributed among the substantive problems of OSR on non-Communist countries, Communist China, and the USSR and East Europe. They involve the formation of three new branches and the augmentation of three others.

4. I welcome the opportunity to discuss this with you at your convenience.

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Director
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